### FINANCIAL STATEMENTS

JUNE 30, 2018

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#### **INDEPENDENT AUDITORS' REPORT**

The Board of Education Barker Central School District

We have audited the accompanying financial statements of the governmental activities, each major fund, and the remaining fund information of Barker Central School District (the District) as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **O**pinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the remaining fund information of the District as of June 30, 2018, and the respective changes in financial position and budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that management's discussion and analysis and other required supplementary information, as listed in the table of contents, be presented to supplement the financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management's responses to our inquiries, the financial statements, and other knowledge we obtained during our audit of the financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the financial statements.

The accompanying supplementary information is the responsibility of management and is derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information is fairly stated in all material respects in relation to the financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 15, 2018 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Junsden # McCormick, LLP

October 15, 2018

#### Barker Central School District Management's Discussion and Analysis June 30, 2018 (Unaudited)

#### Introduction

Management's Discussion and Analysis (MD&A) of Barker Central School District (the District) provides an overview of the District's financial activities and performance for the year ended June 30, 2018. The information contained in the MD&A should be considered in conjunction with the information presented as part of the District's financial statements that follow. This MD&A, the financial statements, and notes thereto are essential to a full understanding of the District's financial position and results of operations. The District's financial statements have the following components: (1) government-wide financial statements; (2) governmental fund financial statements; (3) reconciliations between the government-wide and governmental fund financial statements; (4) agency fund statements; (5) notes to the financial statements; and (6) supplementary information.

The government-wide financial statements are designed to provide readers with a broad overview of the District's finances in a manner similar to a private-sector business. The statement of net position presents information on all of the District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources. The difference between them is reported as net position. The statement of activities presents information showing how the District's net position changed during each year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in the statement for some items that will result in cash flows in future periods. The government-wide financial statements present information about the District as a whole. All of the activities of the District are considered to be governmental activities.

Governmental fund financial statements focus on near-term inflows and outflows of resources, as well as on balances of resources available at the end of the year. Such information may be useful in evaluating the District's near-term financing requirements. Because the focus of governmental funds is narrower than that of the government-wide statements, it is useful to compare the information presented for governmental activities in the government-wide financial statements. By doing so, the reader may better understand the long-term impact of the District's near-term financing decisions. The reconciliation portion of the financial statements facilitates the comparison between governmental funds and governmental activities.

Agency funds are used to account for resources held for the benefit of parties outside the District. Agency funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's programs. The notes to the financial statements provide additional information that is essential for a full understanding of the government-wide and governmental fund financial statements.

Supplementary information further explains and supports the financial statements and includes information required by generally accepted accounting principles and the New York State Education Department.

|                                     |                     |            | Change         |        |
|-------------------------------------|---------------------|------------|----------------|--------|
| Condensed Statement of Net Position | 2018                | 2017       | \$             | %      |
| Current assets                      | \$<br>16,631,000 \$ | 19,388,000 | \$ (2,757,000) | -14.2% |
| Net pension asset                   | 309,000             | -          | 309,000        | 100.0% |
| Capital assets                      | 15,288,000          | 15,375,000 | (87,000)       | -0.6%  |
| Total assets                        | <br>32,228,000      | 34,763,000 | (2,535,000)    | -7.3%  |
| Deferred outflows of resources      | <br>5,089,000       | 5,251,000  | (162,000)      | -3.1%  |
| Long-term liabilities               | 7,837,000           | 8,925,000  | (1,088,000)    | -12.2% |
| Other liabilities                   | <br>1,139,000       | 2,195,000  | (1,056,000)    | -48.1% |
| Total liabilities                   | <br>8,976,000       | 11,120,000 | (2,144,000)    | -19.3% |
| Deferred inflows of resources       | <br>1,437,000       | 528,000    | 909,000        | 172.2% |
| Net position                        |                     |            |                |        |
| Net investment in capital assets    | 14,048,000          | 14,564,000 | (516,000)      | -3.5%  |
| Restricted                          | 7,921,000           | 7,508,000  | 413,000        | 5.5%   |
| Unrestricted                        | <br>4,935,000       | 6,294,000  | (1,359,000)    | -21.6% |
| Total net position                  | \$<br>26,904,000 \$ | 28,366,000 | \$ (1,462,000) | -5.2%  |

The District's net position at June 30, 2018 and 2017 was \$26,904,000 and \$28,366,000. A significant portion of the District's net position reflects its investment in capital assets consisting of land, buildings and improvements, and furniture and equipment, less outstanding debt used to acquire those assets. The District uses capital assets to provide services to students; consequently, these assets are not available for future spending.

The District's net position includes resources that are subject to external restrictions on how they may be used, which includes reserves set aside for specific purposes governed by statutory law and regulations. Such reserves are the capital reserve, which is set aside to pay for future buses, facilities, technology, and equipment purchases; the employee benefit accrued liability reserve, which is restricted to pay for future accumulated sick and vacation time, and other reserves including those for unemployment insurance, property loss, and liability.

Total assets decreased by \$2,535,000 (\$5,541,000 decrease in 2017) primarily due to a \$2,550,000 decrease in the District's cash balances. This was the result of a combination of negative operating activities and capital project purchases of \$648,000. The District's proportionate share of its New York State Teacher's Retirement System (TRS) resulted in a net pension asset of \$309,000. In 2017, the District reported a net pension liability of \$453,000, which is included in long-term liabilities. This change is primarily the result of changes in actuarial assumptions.

Long-term liabilities decreased by \$1,088,000 (increase of \$1,628,000 in 2017) due to payments of \$350,000 on outstanding bonds, the reduction in the TRS net pension liability discussed above, and a decrease of \$283,000 in the net pension liability related to New York State and Local Employee's Retirement System (ERS). Other liabilities decreased by \$1,056,000 (increase of \$733,000 in 2017) primarily due to a decrease in capital project-related payables of \$785,000, a reduction of \$121,000 for contributions due to TRS and ERS, and a \$150,000 reduction in accrued liabilities.

Many of the District's employees participate in TRS and ERS. The amounts reported as net pension asset, net pension liability, and deferred outflows and deferred inflows of resources related to pensions relate to these two retirement plans. Changes in these balances are heavily influenced by actuarial assumptions and investment performance versus expected performance. See the footnotes to the financial statements for further details.

|                                    |                  |                  | Change            | e      |
|------------------------------------|------------------|------------------|-------------------|--------|
| Condensed Statement of Activities  | 2018             | 2017             | \$                | %      |
| Revenues                           |                  |                  |                   |        |
| Program revenues                   |                  |                  |                   |        |
| Charges for services               | \$<br>314,000    | \$<br>387,000    | \$<br>(73,000)    | -18.9% |
| Operating grants and contributions | 855,000          | 875,000          | (20,000)          | -2.3%  |
| Capital grants and contributions   | 176,000          | 120,000          | 56,000            | -46.7% |
| General revenues                   |                  |                  |                   |        |
| Taxes and related items            | 6,715,000        | 6,907,000        | (192,000)         | -2.8%  |
| State aid                          | 7,387,000        | 8,010,000        | (623,000)         | -7.8%  |
| Other                              | <br>412,000      | 204,000          | 208,000           | 102.0% |
| Total revenue                      | 15,859,000       | 16,503,000       | (644,000)         | -3.9%  |
| Expenses                           |                  |                  |                   |        |
| Instruction                        | 12,865,000       | 12,953,000       | (88,000)          | -0.7%  |
| Support services                   |                  |                  |                   |        |
| General support                    | 3,065,000        | 2,803,000        | 262,000           | 9.3%   |
| Pupil transportation               | 923,000          | 945,000          | (22,000)          | -2.3%  |
| Food service                       | 358,000          | 319,000          | 39,000            | 12.2%  |
| Interest and other                 | <br>110,000      | 105,000          | 5,000             | 4.8%   |
| Total expenses                     | <br>17,321,000   | 17,125,000       | 196,000           | 1.1%   |
| Change in net position             | (1,462,000)      | (622,000)        | (840,000)         | 135.0% |
| Net position - beginning           | 28,366,000       | 28,988,000       | (622,000)         | -2.1%  |
| Net position - ending              | \$<br>26,904,000 | \$<br>28,366,000 | \$<br>(1,462,000) | -5.2%  |

District revenues decreased 3.9% or \$644,000 over 2017 (increase of \$248,000 in 2017). The decrease of \$623,000 in state aid was primarily attributed to a reduction in building aid. PILOT payments received from the District's largest taxpayer in 2018 and 2017 amounted to \$2,441,000 and \$2,737,000, respectively, which is reflected in the decrease in taxes and related items. Capital grants of \$176,000 in 2018 (\$120,000 in 2017) stem from a state program – Smart Schools Bond Act – which is available for technology upgrades. Other revenues increased \$208,000 (\$112,000 increase in 2017) due to receipt of \$95,000 more in interest income in 2018, coupled with an additional \$90,000 in refunds of prior year expenditures related to BOCES.

Total expenses increased \$196,000 or 1.1% (increase of \$1,114,000 or 7.0% in 2017). The increase in general support was due to an emergency roof repair which was covered by insurance, hence the increase in other general revenues. Overall payroll expense was extremely consistent as increases in wages were nullified by retirements of teachers at the highest step and scale rate.

#### Financial Analysis of the District's Funds

Total fund balances for the governmental funds decreased from \$17,020,000 to \$15,510,000. Expenditures of \$17,381,000 exceeded revenues of \$15,871,000, resulting in the decrease of \$1,510,000.

- Total fund revenue decreased \$1,014,000 or 6.0% (increase of \$629,000 or 3.9% in 2017) and total fund expenditures decreased \$1,207,000 or 6.5% (increase of \$1,292,000 or 7.5% in 2017). Revenues primarily decreased due to the reduction of state aid and PILOT payments received as previously mentioned above. This decrease is also due to insurance proceeds of \$382,000 that were recognized in 2017. The overall decrease in expenditures is due to a decrease of capital project expenditures totaling \$580,000 and a reduction of principal payments on the District's bonds totaling \$755,000. These items were offset by an increase in general support expenditures of \$273,000, which was largely due to the cost of the roof repairs related to the insurance proceeds recognized in 2017.
- The general fund experienced a decrease in fund balance of \$772,000 during 2018 compared to a \$2,495,000 decrease for 2017. The capital projects fund was closed out in 2018 as the ongoing projects were completed.
- The school lunch fund had excess revenue of \$41,000 in 2018 compared to \$17,000 in 2017. At June 30, 2018, there is \$32,000 in fund balance compared to a \$9,000 deficit fund balance in 2017.

### General Fund Budgetary Highlights

Total revenue of \$14,734,000 was less than budgeted revenue by \$95,000. The final expenditure and other uses budget for the year ended 2018 was \$17,471,000.

Actual expenditures and carryover encumbrances were less than the final amended budget by \$1,514,000 or 8.7%. The difference is attributable to many factors and many unknown items when the budget is prepared. The District cautiously managed its budget.

#### **Capital Assets**

|                            | 2018             | 2017             |
|----------------------------|------------------|------------------|
| Land and land improvements | \$<br>1,137,000  | \$<br>1,137,000  |
| Buildings and improvements | 34,547,000       | 33,010,000       |
| Furniture and equipment    | 2,771,000        | 2,766,000        |
| Vehicles                   | 105,000          | 195,000          |
| Construction in progress   | <br>-            | 895,000          |
|                            | <br>38,560,000   | 38,003,000       |
| Accumulated depreciation   | (23,272,000)     | (22,628,000)     |
|                            | \$<br>15,288,000 | \$<br>15,375,000 |

Current year additions of \$648,000 were offset by depreciation and disposals of \$735,000.

#### Debt

At June 30, 2018 the District had \$1,240,000 in bonds outstanding with \$365,000 due within one year (\$1,590,000 outstanding at June 30, 2017). Outstanding compensated absences payable were \$3,761,000, with \$775,000 expected to be paid within one year (\$3,779,000 outstanding at June 30, 2017).

Additional information on the District's long-term liabilities can be found in the notes to the financial statements.

#### **Current Financial Issues and Concerns**

School districts in New York State are impacted by the political pressures imposed on elected officials in funding of education. Year to year changes in funding levels and State Aid formulas complicate the planning process for schools.

The District is dealing with reduced PILOT payments from its largest taxpayer together with uncertainty over economic viability of this entity. Property tax caps and tax freezes limit the District's ability to raise taxes to offset reductions in PILOT payments. The District will attempt to mitigate this impact on the overall budget by using reserve funds. These issues and concerns require management to plan carefully and prudently to provide the educational resources necessary to meet student needs.

#### Contacting the District's Financial Management

This financial report is designed to provide our District residents, taxpayers, parents, students, investors, and creditors with a general overview of the District's finances, and to demonstrate the District's accountability for the funds it receives. If you have questions about this report or need additional financial information, contact Jacob L. Reimer, Superintendent, Barker Central School District, 1628 Quaker Road, Barker, New York 14012.

## Statement of Net Position

## June 30, 2018

| (With comparative totals as of June 30, 2017)      |    | 2018          | 2017         |
|--|----|---------------|--------------|
| Assets   |    |               |              |
| Cash   | \$ | 15,791,311 \$ | 18,341,499   |
| Due from other governments                         | "  | 333,813       | 440,059      |
| Accounts, state, and federal aid receivable        |    | 495,517       | 595,007      |
| Due from fiduciary funds                           |    | 316           | 155          |
| Inventory  |    | 9,743         | 10,944       |
| Net pension asset                                  |    | 309,188       | -            |
| Capital assets (Note 4)                            |    | 38,560,959    | 38,002,569   |
| Accumulated depreciation                           |    | (23,272,402)  | (22,627,929) |
| Total assets                                       |    | 32,228,445    | 34,762,304   |
| Deferred Outflows of Resources                     |    |               |              |
| Deferred outflows of resources related to pensions |    | 4,788,882     | 4,913,013    |
| Deferred outflows of resources related to OPEB     |    | 299,922       | 338,373      |
| Total deferred outflows of resources               |    | 5,088,804     | 5,251,386    |
| Liabilities  |    |               |              |
| Accounts payable                                   |    | 106,485       | 891,015      |
| Accrued liabilities                                |    | 328,314       | 478,126      |
| Due to retirement systems                          |    | 704,166       | 825,505      |
| Long-term liabilities                              |    |               | 0_0,000      |
| Due within one year:                               |    |               |              |
| Bonds  |    | 365,000       | 350,000      |
| Compensated absences                               |    | 775,000       | 787,000      |
| Due beyond one year:                               |    | ,             | ,            |
| Bonds  |    | 875,000       | 1,240,000    |
| Compensated absences                               |    | 2,986,000     | 2,992,000    |
| Net pension liability                              |    | 152,653       | 888,816      |
| Total OPEB liability                               |    | 2,683,830     | 2,667,698    |
| Total liabilities                                  |    | 8,976,448     | 11,120,160   |
| Deferred Inflows of Resources                      |    |               |              |
| PILOT payments received in advance                 |    | -             | 195,288      |
| Deferred inflows of resources related to pensions  |    | 1,337,734     | 221,181      |
| Deferred inflows of resources related to OPEB      |    | 98,792        | 111,458      |
| Total deferred inflows of resources                |    | 1,436,526     | 527,927      |
| Net Position                                       |    |               |              |
| Net investment in capital assets                   |    | 14,048,557    | 14,563,605   |
| Restricted   |    | 7,920,835     | 7,508,494    |
| Unrestricted                                       |    | 4,934,883     | 6,293,504    |
| Total net position                                 | \$ | 26,904,275 \$ | 28,365,603   |

## Statement of Activities

## For the year ended June 30, 2018

## (With summarized comparative totals for June 30, 2017)

|                         |    |                 |            | Р          | rogi | ram Revenu  | ies |             | Net (Expe      | nse) | ) Revenue    |
|-------------------------|----|-----------------|------------|------------|------|-------------|-----|-------------|----------------|------|--------------|
|                         |    |                 |            |            | C    | Operating   |     | Capital     |                |      |              |
|                         |    |                 | Cł         | narges for | G    | frants and  | G   | rants and   |                |      |              |
| Functions/Programs      |    | Expenses        |            | Services   | Co   | ntributions | Co  | ntributions | 2018           |      | 2017         |
| Governmental activities |    |                 |            |            |      |             |     |             |                |      |              |
| General support         | \$ | 3,064,839       | \$         | -          | \$   | -           | \$  | -           | \$ (3,064,839) | \$   | (2,802,502)  |
| Instruction             |    | 12,865,516      |            | 170,444    |      | 599,558     |     | 176,438     | (11,919,076)   |      | (11,908,415) |
| Pupil transportation    |    | 923,275         |            | -          |      | -           |     | -           | (923,275)      |      | (944,850)    |
| Community service       |    | 45,855          |            | -          |      | -           |     | -           | (45,855)       |      | (28,904)     |
| Interest expense        |    | 63,500          |            | -          |      | -           |     | -           | (63,500)       |      | (76,100)     |
| School food service     |    | 357,991         |            | 143,618    |      | 255,588     |     | -           | 41,215         |      | 17,376       |
|                         | \$ | 17,320,976      | \$         | 314,062    | \$   | 855,146     | \$  | 176,438     | (15,975,330)   |      | (15,743,395) |
|                         | Ge | eneral revenu   | <b>e</b> s |            |      |             |     |             |                |      |              |
|                         |    | Real property   |            |            |      |             |     |             | 6,714,979      |      | 6,907,302    |
|                         |    | Miscellaneous   |            |            |      |             |     |             | 411,806        |      | 203,464      |
|                         | S  | State aid       |            |            |      |             |     |             | 7,387,217      |      | 8,010,279    |
|                         |    | Total gene      | ral r      | evenues    |      |             |     |             | 14,514,002     |      | 15,121,045   |
|                         | Ch | ange in net p   | oosit      | ion        |      |             |     |             | (1,461,328)    |      | (622,350)    |
|                         | Ne | et position - h | oegii      | nning      |      |             |     |             | 28,365,603     |      | 28,987,953   |
|                         | Ne | et position - e | endii      | ng         |      |             |     |             | \$ 26,904,275  | \$   | 28,365,603   |

## **Balance Sheet - Governmental Funds**

## June 30, 2018

## (With summarized comparative totals as of June 30, 2017)

|   |              |            |           |           | T            | otal          |
|---|--------------|------------|-----------|-----------|--------------|---------------|
|   |              | Capital    | Special   | School    | Governme     | ental Funds   |
|   | General      | Projects   | Aid       | Lunch     | 2018         | 2017          |
| Assets  |              |            |           |           |              |               |
| Cash  | \$15,340,487 | \$ 356,089 | \$ 10,684 | \$ 84,051 | \$15,791,311 | \$ 18,341,499 |
| Due from other governments                    | 333,813      | -          | -         | -         | 333,813      | 440,059       |
| Accounts, state, and federal aid receivable   | 401,714      | 12,252     | 80,183    | 1,368     | 495,517      | 595,007       |
| Due from other funds, net                     | 520,111      | -          | -         | -         | 520,111      | 171,963       |
| Inventory                                     |              | -          | -         | 9,743     | 9,743        | 10,944        |
| Total assets                                  | \$16,596,125 | \$ 368,341 | \$ 90,867 | \$ 95,162 | \$17,150,495 | \$ 19,559,472 |
| Liabilities                                   |              |            |           |           |              |               |
| Accounts payable                              | \$ 106,313   | \$ -       | \$ -      | \$ 172    | \$ 106,485   | \$ 891,015    |
| Accrued liabilities                           | 308,194      | -          | _         | 2,120     | 310,314      | 456,126       |
| Due to retirement systems                     | 704,166      | -          | -         | -         | 704,166      | 825,505       |
| Due to other funds, net                       | -            | 368,341    | 90,867    | 60,587    | 519,795      | 171,808       |
| Total liabilities                             | 1,118,673    | 368,341    | 90,867    | 62,879    | 1,640,760    | 2,344,454     |
| PILOT payments received in advance            |              | -          | -         | -         | -            | 195,288       |
| Fund Balances                                 |              |            |           |           |              |               |
| Nonspendable:                                 |              |            |           |           |              |               |
| Inventory                                     | _            | _          | _         | 9,743     | 9,743        | 10,944        |
| Restricted:                                   |              |            |           | ),/+3     | 2,743        | 10,744        |
| Capital                                       | 4,443,051    | _          | _         | _         | 4,443,051    | 4,828,460     |
| Unemployment insurance                        | 10,152       | -          | _         | _         | 10,152       | 10,094        |
| Employee benefit accrued liability            | 3,148,167    | -          | -         | -         | 3,148,167    | 3,131,276     |
| Property loss and liability                   | 319,465      | -          | -         | -         | 319,465      | 317,629       |
| Assigned:                                     | ,            |            |           |           | ,            | ,             |
| Designated for subsequent year's expenditures | 2,509,705    | -          | -         | -         | 2,509,705    | 2,627,610     |
| Designated for future tax proceedings         | 4,312,847    | -          | -         | -         | 4,312,847    | 5,415,415     |
| Other purposes                                | 51,605       | -          | -         | -         | 51,605       | 14,249        |
| Unassigned                                    | 682,460      | -          | -         | 22,540    | 705,000      | 664,053       |
| Total fund balances                           | 15,477,452   | -          | -         | 32,283    | 15,509,735   | 17,019,730    |
| Total liabilities, deferred inflows,          |              |            |           |           |              |               |
| and fund balances                             | \$16,596,125 | \$ 368,341 | \$ 90,867 | \$ 95,162 | \$17,150,495 | \$ 19,559,472 |

# Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position

| June 30, 2018  |             |             |
|--|-------------|-------------|
| Total fund balances - governmental funds   | \$          | 15,509,735  |
| Amounts reported for governmental activities in the statement of net position are different b  | ecause:     |             |
| Capital assets used in governmental activities are not financial resources and are not reported as assets in governmental funds.   |             | 15,288,557  |
| The District's proportionate share of the net pension position as well as pension-related defer<br>outflows and deferred inflows of resources are recognized on the government-wide<br>statements and include: | rred        |             |
| Net pension asset  | 309,188     |             |
| Deferred outflows of resources related to pensions   | 4,788,882   |             |
| Net pension liability  | (152,653)   |             |
| Deferred inflows of resources related to pensions  | (1,337,734) | 3,607,683   |
| The District's total OPEB liability as well as OPEB-related deferred outflows and deferred   |             |             |
| inflows of resources are recognized on the government-wide statements and include:   |             |             |
| Deferred outflows of resources related to OPEB   | 299,922     |             |
| Total OPEB liability   | (2,683,830) |             |
| Deferred inflows of resources related to OPEB  | (98,792)    | (2,482,700) |
| Certain liabilities are not due and payable currently and therefore are not reported as liabilities of the governmental funds. These liabilities are:  |             |             |
| Bonds  | (1,240,000) |             |
| Accrued interest   | (18,000)    |             |
| Compensated absences   | (3,761,000) | (5,019,000) |
| Net position - governmental activities   | \$          | 26,904,275  |

## Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds

## For the year ended June 30, 2018

### (With summarized comparative totals for June 30, 2017)

|  |                  |           |          |           | To            | tal           |
|--|------------------|-----------|----------|-----------|---------------|---------------|
|  |                  | Capital   | Special  | School    | Governme      | ntal Funds    |
|  | <br>General      | Projects  | Aid      | Lunch     | 2018          | 2017          |
| Revenues                                   |                  |           |          |           |               |               |
| Real property taxes                        | \$<br>3,376,635  | \$-       | \$ -     | \$ -      | \$ 3,376,635  | \$ 3,264,457  |
| Real property tax items                    | 3,338,344        | -         | -        | -         | 3,338,344     | 3,642,845     |
| Charges for services                       | 170,444          | -         | -        | -         | 170,444       | 279,837       |
| Use of money and property                  | 110,208          | -         | -        | -         | 110,208       | 14,644        |
| Sale of property and compensation for loss | 42,216           | -         | -        | -         | 42,216        | 387,501       |
| Miscellaneous                              | 270,574          | -         | -        | -         | 270,574       | 228,393       |
| State sources                              | 7,387,217        | 176,438   | 176,174  | 7,928     | 7,747,757     | 8,291,152     |
| Federal sources                            | 37,997           | -         | 385,085  | 247,660   | 670,742       | 668,223       |
| Sales                                      | -                | -         | -        | 143,618   | 143,618       | 107,328       |
| Total revenues                             | <br>14,733,635   | 176,438   | 561,259  | 399,206   | 15,870,538    | 16,884,380    |
| Expenditures                               |                  |           |          |           |               |               |
| General support                            | 2,246,483        | -         | -        | 126,310   | 2,372,793     | 2,099,539     |
| Instruction                                | 8,800,601        | -         | 558,938  |           | 9,359,539     | 9,397,866     |
| Pupil transportation                       | 899,188          | -         | 19,559   | -         | 918,747       | 925,416       |
| Community service                          | 30,145           | -         | -        | -         | 30,145        | 28,904        |
| Employee benefits                          | 3,360,933        | -         | -        | 92,996    | 3,453,929     | 3,544,413     |
| Debt service                               | - ) )            |           |          |           | - , ,         | - ) )         |
| Principal                                  | 350,000          | -         | -        | -         | 350,000       | 1,105,000     |
| Interest                                   | 67,500           | -         | -        | -         | 67,500        | 89,025        |
| Cost of sales                              | -                | -         | -        | 138,685   | 138,685       | 127,841       |
| Capital outlay                             | -                | 689,195   | -        | -         | 689,195       | 1,269,088     |
| Total expenditures                         | <br>15,754,850   | 689,195   | 578,497  | 357,991   | 17,380,533    | 18,587,092    |
| Excess revenues (expenditures)             | (1,021,215)      | (512,757) | (17,238) | 41,215    | (1,509,995)   | (1,702,712)   |
| Other financing sources (uses)             |                  |           |          |           |               |               |
| Other financing sources (uses)             | 240 070          | (266 200) | 17 220   |           |               |               |
| Operating transfers, net                   | <br>248,970      | (266,208) | 17,238   | -         | -             | -             |
| Net change in fund balances                | (772,245)        | (778,965) | -        | 41,215    | (1,509,995)   | (1,702,712)   |
| Fund balances (deficit) - beginning        | 16,249,697       | 778,965   | -        | (8,932)   | 17,019,730    | 18,722,442    |
| Fund balances - ending                     | \$<br>15,477,452 | \$ -      | \$ -     | \$ 32,283 | \$ 15,509,735 | \$ 17,019,730 |

# Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities

### For the year ended June 30, 2018

| Total net change in fund balances - governmental funds  | <b>4</b>  | 5 (1,509,995) |
|---|-----------|---------------|
| Amounts reported for governmental activities in the statement of activities are different because:  |           |               |
| Capital outlays are reported in governmental funds as expenditures. In the statement of activities,   |           |               |
| the cost of the assets is allocated over their estimated useful lives as depreciation expense.<br>This is the amount by which depreciation expense and disposals exceed capital outlays.                |           | (86,083)      |
| Pension expense is recognized when paid on the fund statement of revenues, expenditures, and changes in fund balances and actuarially determined on the statement of activities. These differences are: |           |               |
| 2018 TRS and ERS contributions  | 835,225   |               |
| 2018 ERS accrued contribution   | 53,751    |               |
| 2017 ERS accrued contribution   | (48,665)  |               |
| 2018 TRS pension expense  | (826,136) |               |
| 2018 ERS pension expense  | (209,508) | (195,333)     |
| OPEB expense is recognized when paid on the fund statement of revenues, expenditures, and   |           |               |
| changes in fund balances and actuarially determined on the statement of activities.   |           | (41,917)      |
| Payments of long-term liabilities are reported as expenditures in the governmental funds and as   |           | 250.000       |
| a reduction of debt in the statement of net position.   |           | 350,000       |
| In the statement of activities, certain expenses are measured by the amounts earned during<br>the year. In the governmental funds these expenditures are reported when paid. These<br>differences are:  |           |               |
| Compensated absences  | 18,000    |               |
| Interest  | 4,000     | 22,000        |
| Change in net position - governmental activities  | \$        | 5 (1,461,328) |

# Statement of Revenues, Expenditures, and Changes in Fund Balance Budget (Non-GAAP) and Actual - General Fund

### For the year ended June 30, 2018

| Tor me year ended june 30, 2010                    | Budgeted Amounts |             |    |             | Actual<br>(Budgetary | Variance with<br>Final Budget |              |    |             |
|--|------------------|-------------|----|-------------|----------------------|-------------------------------|--------------|----|-------------|
|  |                  | Original    |    | Final       | -                    | Basis)                        | Encumbrances |    | er/(Under)  |
| Revenues   |                  |             |    |             |                      | ł.                            |              |    |             |
| Local sources                                      |                  |             |    |             |                      |                               |              |    |             |
| Real property taxes                                | \$               | 4,237,073   | \$ | 4,237,073   | \$                   | 3,376,635                     |              | \$ | (860,438)   |
| Real property tax items                            |                  | 2,455,100   |    | 2,455,100   |                      | 3,338,344                     |              |    | 883,244     |
| Charges for services                               |                  | 182,262     |    | 182,262     |                      | 170,444                       |              |    | (11,818)    |
| Use of money and property                          |                  | 11,000      |    | 11,000      |                      | 110,208                       |              |    | 99,208      |
| Sale of property and compensation for loss         |                  | 1,700       |    | 1,700       |                      | 42,216                        |              |    | 40,516      |
| Miscellaneous                                      |                  | 126,900     |    | 485,192     |                      | 270,574                       |              |    | (214,618)   |
| State sources                                      |                  | 7,433,662   |    | 7,433,662   |                      | 7,387,217                     |              |    | (46,445)    |
| Federal sources                                    |                  | 23,000      |    | 23,000      |                      | 37,997                        |              |    | 14,997      |
| Total revenues                                     | _                | 14,470,697  |    | 14,828,989  |                      | 14,733,635                    |              |    | (95,354)    |
| Expenditures                                       |                  |             |    |             |                      |                               |              |    |             |
| General support                                    |                  |             |    |             |                      |                               |              |    |             |
| Board of education                                 |                  | 27,025      |    | 51,095      |                      | 46,581                        | -            |    | (4,514)     |
| Central administration                             |                  | 248,785     |    | 258,025     |                      | 255,848                       | -            |    | (2,177)     |
| Finance  |                  | 206,571     |    | 206,931     |                      | 204,852                       | -            |    | (2,079)     |
| Staff  |                  | 82,830      |    | 82,830      |                      | 52,713                        | -            |    | (30,117)    |
| Central services                                   |                  | 1,479,327   |    | 1,808,969   |                      | 1,485,571                     | 49,207       |    | (274,191)   |
| Special items                                      |                  | 217,626     |    | 217,626     |                      | 200,918                       | -            |    | (16,708)    |
| Instruction  |                  |             |    |             |                      |                               |              |    |             |
| Instruction, administration, and improvement       |                  | 511,869     |    | 513,571     |                      | 458,711                       | -            |    | (54,860)    |
| Teaching - regular school                          |                  | 5,047,532   |    | 5,041,207   |                      | 4,685,526                     | 2,152        |    | (353,529)   |
| Programs for children with handicapping conditions |                  | 2,114,858   |    | 2,115,458   |                      | 1,887,230                     | -            |    | (228,228)   |
| Occupational education                             |                  | 352,756     |    | 352,756     |                      | 328,267                       | -            |    | (24,489)    |
| Teaching - special schools                         |                  | 19,800      |    | 19,800      |                      | 13,733                        | -            |    | (6,067)     |
| Instructional media                                |                  | 582,916     |    | 582,916     |                      | 561,588                       | -            |    | (21,328)    |
| Pupil services                                     |                  | 901,623     |    | 906,113     |                      | 865,546                       | -            |    | (40,567)    |
| Pupil transportation                               |                  | 1,038,640   |    | 1,038,640   |                      | 899,188                       | -            |    | (139,452)   |
| Community service                                  |                  | 29,661      |    | 30,786      |                      | 30,145                        | 246          |    | (395)       |
| Employee benefits                                  |                  | 3,683,237   |    | 3,676,625   |                      | 3,360,933                     |              |    | (315,692)   |
| Debt service                                       |                  | -,,         |    | 0,010,020   |                      | 0,000,000                     |              |    | (0.00,000-) |
| Principal  |                  | 350,000     |    | 350,000     |                      | 350,000                       | -            |    | -           |
| Interest   |                  | 67,500      |    | 67,500      |                      | 67,500                        | _            |    | _           |
| Total expenditures                                 | _                | 16,962,556  |    | 17,320,848  |                      | 15,754,850                    | 51,605       |    | (1,514,393) |
| Excess revenues (expenditures)                     |                  | (2,491,859) |    | (2,491,859) |                      | (1,021,215)                   | (51,605)     |    | 1,419,039   |
| Other financing sources (uses)                     |                  |             |    |             |                      |                               |              |    |             |
| Operating transfers in                             |                  | -           |    | -           |                      | 366,208                       |              |    | 366,208     |
| Operating transfers out                            |                  | (150,000)   |    | (150,000)   |                      | (117,238)                     |              |    | (32,762)    |
| Appropriated fund balance and encumbrances         |                  | 2,641,859   |    | 2,641,859   |                      | -                             |              |    | (2,641,859) |
| Total other financing sources (uses)               | _                | 2,491,859   |    | 2,491,859   |                      | 248,970                       |              |    | (2,242,889) |
| Excess revenues (expenditures)                     |                  |             |    |             |                      |                               |              |    |             |
| and other financing sources (uses)                 | \$               | -           | \$ | -           | \$                   | (772,245)                     | \$ (51,605)  | \$ | (823,850)   |

## Statement of Fiduciary Net Position

### June 30, 2018

|                                    | I  | Private-P<br>Trus | -      | Agency        |
|------------------------------------|----|-------------------|--------|---------------|
| Assets                             | _  |                   |        |               |
| Cash                               | \$ | 5                 | 61,828 | \$<br>118,630 |
| Liabilities                        |    |                   |        |               |
| Extraclassroom activities balances |    |                   | -      | \$<br>60,103  |
| Due to governmental funds          |    |                   | -      | 316           |
| Agency liabilities                 |    |                   | -      | 58,211        |
| Total liabilities                  | _  |                   | -      | \$<br>118,630 |
| Net Position                       |    |                   |        |               |
| Restricted for scholarships        | \$ | 5                 | 61,828 |               |
| ***                                |    |                   |        |               |

## BARKER CENTRAL SCHOOL DISTRICT

## Statement of Changes in Fiduciary Net Position

### For the year ended June 30, 2018

|                          | Private-Purpos<br>Trusts |
|--------------------------|--------------------------|
| Additions                |                          |
| Gifts and donations      | \$ 750                   |
| Interest and earnings    | 393                      |
|                          | 1,143                    |
| Deductions               |                          |
| Scholarship awards       | 1,400                    |
| Change in net position   | (257                     |
| Net position - beginning | 62,085                   |
| Net position - ending    | \$ 61,828                |

#### Notes to Financial Statements

#### 1. Summary of Significant Accounting Policies

#### **Reporting Entity**

Barker Central School District (the District) is governed by Education and other laws of the State of New York (the State). The District's Board of Education has responsibility and control over all activities related to public school education within the District. The District's Superintendent is the chief executive officer and the President of the Board serves as the chief fiscal officer. The Board members are elected by the public and have decision-making authority, the power to designate management, the ability to influence operations, and the primary accountability for fiscal matters.

The District provides education and support services such as administration, transportation, and plant maintenance. The District receives funding from local, state, and federal sources and must comply with requirements of these funding sources. However, the District is not included in any other governmental reporting entity as defined by accounting principles generally accepted in the United States of America, nor does it contain any component units.

The financial statements of the District have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the District's accounting policies are described below.

#### Joint Venture

The District is one of 13 participating school districts in the Orleans/Niagara Board of Cooperative Educational Services (BOCES). Formed under §1950 of Education Law, a BOCES is a voluntary cooperative association of school districts in a geographic area that shares planning, services, and programs, and also provides educational and support activities. There is no authority or process by which the District can terminate its status as a component of BOCES.

The component school district boards elect the members of the BOCES governing body. There are no equity interests and no single participant controls the financial or operating policies. BOCES may also contract with other municipalities on a cooperative basis under State General Municipal Law.

A BOCES' budget is comprised of separate spending plans for administrative, program, and capital costs. Each component school district shares in administrative and capital costs determined by its enrollment. Participating districts are charged a service fee for programs in which students participate, and for other shared contracted administrative services. Participating districts may also issue debt on behalf of BOCES; there is no such debt issued by the District.

During the year ended June 30, 2018, the District was billed \$2,313,000 for BOCES administrative and program costs and recognized revenue of \$244,000 as a refund from prior year expenditures paid to BOCES. Audited financial statements are available from BOCES' administrative offices.

#### **Public Entity Risk Pools**

The District participates in the Orleans/Niagara School Health Plan and the Orleans/Niagara Schools Workers' Compensation Plan, which are public entity risk pools. These plans are designed to provide health insurance and workers' compensation coverage for participating entities. These activities are further presented in Note 8.

#### **Basis of Presentation**

Government-wide Statements: The statement of net position and the statement of activities display financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize double counting of internal activities. These statements are required to distinguish between governmental and business-type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. The District does not maintain any business-type activities.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the District's governmental activities.

- Direct expenses are those that are specifically associated with a program or are clearly identifiable to a particular function. Indirect expenses relate to the administration and support of the District's programs, including personnel, overall administration, and finance. Employee benefits are allocated to functional expenses as a percentage of related payroll expense.
- Program revenues include (a) charges paid by the recipients of goods or services offered by the programs, (b) grants and contributions that are restricted to meeting the operational requirements of a particular program, and (c) grants and contributions limited to the purchase of specific capital assets. Revenues that are not classified as program revenues, including all taxes and state aid, are presented as general revenues.

*Fund Financial Statements:* The fund financial statements provide information about the District's funds, including fiduciary funds. Separate statements for each fund category - *governmental and fiduciary* - are presented. The emphasis of the fund financial statements is on major governmental funds, each displayed in a separate column.

The District reports the following major funds:

- *General fund.* This is the District's primary operating fund. It accounts for all financial resources except those required to be accounted for in another fund.
- *Capital projects fund.* This fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

The District also elected to display the following as major funds:

- Special aid fund. This fund is used to account for the proceeds of specific revenue sources other than expendable trusts or major capital projects such as federal, state, and local grants and awards that are restricted or committed to expenditures for specific purposes. Either governments or other third parties providing the grant funds impose these restrictions.
- School lunch fund. This fund is a special revenue fund whose specific revenue sources, including free and reduced meal subsidies received from state and federal programs, are assigned to the operation of the District's breakfast and lunch programs.

The District reports the following fiduciary funds:

- *Private-purpose trust fund.* This fund reports trust arrangements under which principal and income benefit various third party scholarship arrangements.
- Agency fund. This fund accounts for assets held by the District as agent for various student groups and clubs, payroll, and employee third party withholdings. The agency fund is custodial in nature and does not involve measurement of results of operations.

The financial statements include certain prior year summarized comparative information in total but not by separate governmental activities and major funds. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the District's financial statements for the year ended June 30, 2017, from which the summarized information was derived.

#### **Basis of Accounting and Measurement Focus**

The government-wide and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the District receives value directly without giving equal value in exchange, include property taxes, grants, and donations. Revenue from property taxes is recognized in the fiscal year for which taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The District considers all revenues reported in the governmental funds to be available if they are collected within ninety days after year end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. Capital asset purchases are reported as expenditures in governmental funds. Proceeds of long-term liabilities and equipment and property purchased under capital leases are reported as other financing sources.

Under the terms of grant agreements, revenues are recognized to the extent of program expenditures. Amounts received in advance of the expenditures are considered unearned and reported as revenue when the expense is incurred.

#### Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

#### **Property Taxes**

The District levies real property taxes no later than September 1. For the year ended June 30, 2018, the tax lien was issued on August 7, 2017 for collection from September 1, 2017 through October 31, 2017. Thereafter, uncollected amounts became the responsibility of Niagara and Orleans Counties. Such amounts were submitted to the District by April 1<sup>st</sup> of the following year as required by law.

The District is subject to tax abatements granted by the Niagara County Industrial Development Agency (NCIDA). NCIDA is a public benefit corporation created by an act of the New York State Legislature to promote and assist private sector industrial and business development.

Through NCIDA, companies promise to expand or maintain facilities or employment within Niagara County (the County), to establish a new business within the County, or to relocate an existing business to the County. Economic development agreements entered into by NCIDA can include the abatement of county, town, and school district taxes, in addition to other assistance. In the case of the District, this abatement has resulted in reductions of property taxes, which the District administers as a temporary reduction in the assessed value of the property involved. The abatement agreement stipulates a percentage reduction of property taxes, which can be as much as 100%.

For the year ended June 30, 2018, the District's taxes were abated by \$5,026,000 under these agreements. However, because the abated amounts are spread across the District's entire tax base, there is no impact on the overall property taxes collected.

#### Budget Process, Amendments, and Encumbrances

District administration prepares a proposed budget for the general fund requiring approval by the Board. A public hearing is held upon completion and filing of the tentative budget. Subsequently, the budget is adopted by the Board. The proposed budget is then presented to voters of the District. The budget for the fiscal year beginning July 1, 2017 was approved by a majority of the voters in a general election held on May 16, 2017.

Annual appropriations are adopted and employed for control of the general fund. These budgets are adopted on a GAAP basis under the modified accrual basis of accounting. Appropriations established by the adoption of the budget constitute a limitation on expenditures (and encumbrances) which may be incurred. Appropriations authorized for the current year may be increased by the planned use of specific restricted, committed, and assigned fund balances and subsequent budget amendments approved by the Board as a result of new revenue sources not included in the original budget.

Major capital expenditures are subject to individual project budgets based on the cost of the project and external financing rather than annual appropriations. For the capital projects fund, these budgets do not lapse at year end and are carried over to the completion of the project.

Encumbrance accounting is used to assure budgetary control over commitments related to unperformed (executory) contracts for goods or services outstanding at the end of each year. Encumbrances are budgetary expenditures in the year committed and again in the subsequent period when the expenditure is paid. All budget appropriations that are unencumbered lapse at the end of the fiscal year. Encumbrances outstanding at year end are presented for GAAP-related purposes as committed or assigned fund balances and do not constitute expenditures or liabilities. At July 1, encumbrances carried forward from the prior year are reestablished as budgeted appropriations.

#### Inventory

Inventory consists of food and similar food service goods related to school lunch operations and is recorded at the lower of first-in, first-out cost or net realizable value. Donated commodities are stated at values which approximate market.

#### **Capital Assets**

Capital assets are reported at actual or estimated historical cost based on appraisals. Contributed assets are recorded at fair value at the time received. Depreciation is provided in the government-wide statements over estimated useful lives using the straight-line method. Maintenance and repairs are expensed as incurred; significant improvements are capitalized.

Capitalization thresholds for determining which asset purchases are added to capital accounts and the estimated useful lives of capital assets are:

|                            | Са | pitalization<br>Policy | Estimated<br>Useful Life in Years |
|----------------------------|----|------------------------|-----------------------------------|
|                            |    | 1 0 110 1              |                                   |
|                            | \$ | 5,000                  | 20                                |
| Buildings and improvements | \$ | 5,000                  | 20-40                             |
| Furniture and fixtures     | \$ | 5,000                  | 5-20                              |
| Vehicles                   | \$ | 5,000                  | 8-15                              |

#### Pensions

The District participates in the New York State Teachers' Retirement System (TRS) and the New York State and Local Employees' Retirement System (ERS) (the Systems) as mandated by State law. The Systems recognize benefit payments when due and payable in accordance with benefit terms; investment assets are reported at fair value. On the government-wide statements, the District recognizes its proportionate share of the net pension position, deferred outflows and deferred inflows of resources, pension expense (revenue), and information about and changes in the fiduciary net position on the same basis as reported by the respective defined benefit pension plans.

#### Payments Received in Advance

PILOT (payment in lieu of taxes) payments received in advance of the applicable tax year are presented as a deferred inflow of resources and recognized in the following year in both the government-wide and governmental fund financial statements.

#### **Compensated Absences**

The liability for compensated absences reported in the government-wide financial statements consists of unpaid accumulated sick and vacation time. The liability has been calculated using the vesting method, in which leave amounts for both employees currently eligible to receive payments and those expected to become eligible to receive such payments are included. Sick pay is accrued on the basis of negotiated contracts with administrative and employee groups which provide for the payment of accumulated sick time at retirement or the option of converting this vested amount to provide for the payment of health insurance until exhausted.

The government-wide financial statements reflect the estimated liability, while in the governmental funds financial statements, only the amount of matured liabilities is accrued based on expendable available financial resources.

#### **Equity Classifications**

#### **Government-Wide Statements**

- Net investment in capital assets consists of capital assets, net of accumulated depreciation, and certain deferred outflows of resources reduced by outstanding balances of any related debt obligations that are attributable to the acquisition, construction, or improvement of those assets.
- Restricted consists of restricted assets, reduced by liabilities and deferred inflows of resources related to those assets if their use is constrained to a particular purpose. Restrictions are imposed by external organizations such as federal or state laws or terms of the District's bonds.
- Unrestricted the net amount of assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position and therefore are available for general use by the District.

#### **Governmental Fund Statements**

The District considers unrestricted resources to have been spent first when an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, unless the use of the restricted amount was appropriated in the current year's budget. Within unrestricted fund balance, the District considers committed, assigned, then unassigned resources to have been spent when an expenditure is incurred for which amounts in any of those fund balance classifications could be used.

Restricted fund balances generally result from reserves created by the State of New York Legislature and included in General Municipal Law, State Education Law, or Real Property Tax Law as authorized for use by the Board of Education. Certain reserves may require voter approval for their establishment and/or use. Earnings on invested resources are required to be added to the various reserves.

Committed fund balances are authorized by the Board of Education as recommended by the District's management prior to the end of the fiscal year, although funding of the commitment may be established subsequent to year end. Assigned fund balances include the planned use of existing fund balance to offset the subsequent year's tax levy. Additionally, the Board of Education has given the District's management the authority to assign fund balances for specific purposes that are neither restricted nor committed. Nonspendable fund balances represent resources that cannot be spent as they are not expected to be converted to cash and include inventory.

Fund balance restrictions consist of the following reserves:

- *Capital* is used to accumulate funds to finance all or a portion of future capital projects for which bonds may be issued. Voter authorization is required for both the establishment of the reserve and payments from the reserve. In April 2009, the voters approved a capital reserve for funding up to \$3,500,000 plus interest earnings; \$2,000,000 was appropriated for the reserve in 2017. In 2011, a separate reserve was approved with maximum funding of \$3,700,000 plus interest earnings. The 2009 authorization has been fully funded and the 2011 reserve has been funded in the amount of \$2,923,208 plus accumulated interest.
- Unemployment insurance is used to pay the cost of reimbursement to the State Unemployment Insurance Fund for payments made to claimants as the District has elected to use the benefit reimbursement method.
- *Employee benefit accrued liability* is used to account for the payment of accumulated vacation and sick time due upon termination of an employee's services. It is established by a majority vote of the Board and is funded by budgetary appropriations and such other reserves and funds that may be legally appropriated.
- *Property loss and liability* is used to pay property loss and liability claims incurred. Separate funds for property loss and liability claims are required. These reserves may not separately exceed 3% of the annual budget.

Fund balance assignments designated for future tax proceedings are authorized by the Board and are related to the uncertainty of future PILOT payments required by the District's largest taxpayer.

#### **Interfund Balances**

The operations of the District include transactions between funds including resources for cash flow purposes. These interfund receivables and payables are repaid within one year. Permanent transfers of funds provide financing or other services.

In the government-wide statements, the amounts reported on the statement of net position for interfund receivables and payables represent amounts due between different fund types (governmental activities and fiduciary funds). Eliminations have been made for all interfund receivables and payables between the funds, with the exception of those due from or to fiduciary funds.

Interfund receivables and payables are netted on the accompanying governmental funds balance sheet as the right of legal offset exists. It is the District's practice to settle these amounts at the net balances due between funds.

#### 2. Cash

Cash management is governed by State laws and as established in the District's written policies. Cash resources must be deposited in FDIC-insured commercial banks or trust companies located within the State. Policies permit the Treasurer to use demand accounts and certificates of deposit. Invested resources are limited to obligations of the United States Treasury and its Agencies, repurchase agreements, and obligations of the State or its localities.

Collateral is required for demand and time deposits and certificates of deposit not covered by Federal Deposit Insurance. Obligations that may be pledged as collateral are obligations of the United States and its agencies and obligations of the State and its municipalities and school districts.

Custodial credit risk is the risk that in the event of a bank failure the District's deposits may not be returned to it. At June 30, 2018, the District's bank deposits were fully collateralized by FDIC coverage and securities held by the pledging institutions' agents in the District's name.

#### 3. Interfund Transactions – Fund Financial Statements

|                  |    |            |    |         |    | Trar    | nsfers | 3       |
|------------------|----|------------|----|---------|----|---------|--------|---------|
| Fund             | Re | Receivable |    | Payable | In |         |        | Out     |
| General          | \$ | 520,111    | \$ | -       | \$ | 366,208 | \$     | 117,238 |
| Capital projects |    | -          |    | 368,341 |    | 100,000 |        | 366,208 |
| Special aid      |    | 224        |    | 91,091  |    | 17,238  |        | -       |
| School lunch     |    | -          |    | 60,587  |    | -       |        | -       |
| Fiduciary        |    | -          |    | 316     |    | -       |        | -       |
|                  | \$ | 520,335    | \$ | 520,335 | \$ | 483,446 | \$     | 483,446 |

The general fund provides cash flow to the various other funds; these amounts will be repaid when funds are received from the State after final expenditure reports have been submitted and approved or when permanent financing is obtained. The general fund made permanent transfers to the special aid fund to cover its share of costs related to the summer school handicap program and to the capital projects fund to pay capital project costs. The capital projects fund made a permanent transfer to the general fund for the unspent portion of project proceeds.

## 4. Capital Assets

|                                 |    | Balance<br>ly 1, 2017 | Increases      | Retirements/<br>Reclassifications | Ju | Balance<br>me 30, 2018 |
|---------------------------------|----|-----------------------|----------------|-----------------------------------|----|------------------------|
| Non-depreciable capital assets: | •  |                       |                |                                   |    |                        |
| Land                            | \$ | 104,102               | \$<br>-        | \$ -                              | \$ | 104,102                |
| Construction in progress        |    | 895,228               | 636,807        | (1,532,035)                       |    | -                      |
| Total non-depreciable assets    |    | <b>999,33</b> 0       | 636,807        | (1,532,035)                       |    | 104,102                |
| Depreciable capital assets:     |    |                       |                |                                   |    |                        |
| Land improvements               |    | 1,033,677             | -              | -                                 |    | 1,033,677              |
| Buildings and improvements      |    | 33,009,803            | 5,025          | 1,532,035                         |    | 34,546,863             |
| Furniture and equipment         |    | 2,765,296             | 5,805          | -                                 |    | 2,771,101              |
| Vehicles                        |    | 194,463               | -              | (89,247)                          |    | 105,216                |
| Total depreciable assets        |    | 37,003,239            | 10,830         | 1,442,788                         |    | 38,456,857             |
| Less accumulated depreciation:  |    |                       |                |                                   |    |                        |
| Land improvements               |    | 995,995               | 7,992          | -                                 |    | 1,003,987              |
| Buildings and improvements      |    | 19,062,299            | 656,280        | -                                 |    | 19,718,579             |
| Furniture and equipment         |    | 2,393,658             | 54,987         | -                                 |    | 2,448,645              |
| Vehicles                        |    | 175,977               | 3,571          | (78,357)                          |    | 101,191                |
| Total accumulated depreciation  |    | 22,627,929            | 722,830        | (78,357)                          |    | 23,272,402             |
| Total depreciable assets, net   |    | 14,375,310            | (712,000)      | 1,521,145                         |    | 15,184,455             |
|                                 | \$ | 15,374,640            | \$<br>(75,193) | \$ (10,890)                       | \$ | 15,288,557             |

Depreciation expense has been allocated to the following functions: general support \$130,488, instruction \$588,942, pupil transportation \$761, and community services \$2,639.

As of June 30, 2018, net investment in capital assets consists of the following:

| Capital assets, net of accumulated depreciation | \$<br>15,288,557 |
|---|------------------|
| Bonds   | (1,240,000)      |
|   | \$<br>14,048,557 |

### 5. Long-Term Liabilities

|                      | July 1,<br>2017                     | Increases |   | D  | ecreases                 | June 30,<br>2018             | Amount<br>Due in<br>Dne Year      |
|----------------------|-------------------------------------|-----------|---|----|--------------------------|------------------------------|-----------------------------------|
| Bonds                | \$<br>1,590,000                     |           | - | \$ | 350,000                  | \$<br>1,240,000              | \$<br>365,000                     |
| Compensated absences | \$<br>3,779,000<br><b>5,369,000</b> | \$        | - | \$ | 18,000<br><b>368,000</b> | \$<br>3,761,000<br>5,001,000 | \$<br>775,000<br><b>1,140,000</b> |

#### **Existing Obligations**

| Description                                | Maturity               | Rate                       | Balance               |
|--|------------------------|----------------------------|-----------------------|
| Serial Bonds - 2005<br>Serial Bonds - 2007 | June 2020<br>Jan. 2023 | 3.625%-4.0%<br>4.3% - 4.5% | \$ 415,000<br>825,000 |
| Senai Bonds - 2007                         | Jan. 2023              | 4.370 - 4.370              | \$ 1,240,000          |

#### **Debt Service Requirements**

| Years ending June 30, | I  | Principal | Interest |         |  |  |
|-----------------------|----|-----------|----------|---------|--|--|
|                       |    |           |          |         |  |  |
| 2019                  | \$ | 365,000   | \$       | 53,213  |  |  |
| 2020                  |    | 375,000   |          | 38,325  |  |  |
| 2021                  |    | 165,000   |          | 22,500  |  |  |
| 2022                  |    | 165,000   |          | 15,075  |  |  |
| 2023                  |    | 170,000   |          | 7,650   |  |  |
|                       | \$ | 1,240,000 | \$       | 136,763 |  |  |

#### 6. Pension Plans

#### **Plan Descriptions**

The District participates in the following cost-sharing, multiple employer, public employee retirement systems:

- TRS is administered by the New York State Teachers' Retirement Board and provides benefits to plan members and beneficiaries as authorized by the Education Law and the Retirement and Social Security Law of the State of New York. TRS issues a publicly available financial report that contains financial statements and required supplementary information. The report may be obtained from the New York State Teachers' Retirement System at www.nystrs.org.
- ERS provides retirement benefits as well as death and disability benefits. New York State Retirement and Social Security Law governs obligations of employers and employees to contribute and provide benefits to employees. ERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained from the New York State and Local Retirement System at www.osc.state.ny.us/retire.

*Benefits:* The Systems provide retirement, disability, and death benefits for eligible members, including automatic cost of living adjustments. In general, retirement benefits are determined based on an employee's individual circumstances using a pension factor, an age factor, and final average salary. The benefits vary depending on the individual's employment tier. Pension factors are determined based on tier and an employee's years of service, among other factors.

*Contribution Requirements:* No employee contribution is required for those hired prior to July 1976. The Systems require employee contributions of 3% of salary for the first 10 years of service for those employees who joined the Systems from July 1976 through December 2009. Participants hired on or after January 1, 2010 through March 31, 2012 are required to contribute 3.5% (TRS) or 3% (ERS) of compensation throughout their active membership in the Systems. Participants hired on or after April 1, 2012 are required to contribute a percentage ranging from 3% to 6% each year, based on their level of compensation. Pursuant to Article 11 of Education Law, an actuarially determined contribution rate is established annually for TRS by the New York State Teachers' Retirement Board. This rate was 9.8% for 2018. For ERS, the Comptroller annually certifies the rates used, expressed as a percentage of the wages of participants, to compute the contributions required to be made by the District to the pension accumulation fund. For 2018, these rates ranged from 9.4%-16.1%.

The amount outstanding and payable to TRS for the year ended June 30, 2018 was \$632,170. A liability to ERS of \$53,751 is accrued based on the District's legally required contribution for employee services rendered from April 1, 2018 through June 30, 2018.

#### Net Pension Position, Pension Expense, and Deferred Outflows and Deferred Inflows of Resources

At June 30, 2018, the District reported an asset of \$309,188 for its proportionate share of the TRS net pension position and a liability of \$152,653 for its proportionate share of the ERS net pension position.

The TRS net pension position was measured as of June 30, 2017, and the total pension liability was determined by an actuarial valuation as of June 30, 2016, with update procedures applied to roll forward the net pension position to June 30, 2017. The District's proportion of the net pension position was based on the ratio of its actuarially determined employer contribution to TRS's total actuarially determined employer contributions for the fiscal year ended on the measurement date. At June 30, 2017, the District's proportion was 0.040677%, a decrease of 0.001649 from its proportion measured as of June 30, 2016.

The ERS net pension position was measured as of March 31, 2018, and the total pension liability was determined by an actuarial valuation as of April 1, 2017. The District's proportion of the net pension position was based on the ratio of its actuarially determined employer contribution to ERS's total actuarially determined employer contributions for the fiscal year ended on the measurement date. At the March 31, 2018 measurement date, the District's proportion was 0.0047299%, an increase of .0000952 from its proportion measured as of March 31, 2017.

For the year ended June 30, 2018, the District recognized pension expense of \$1,035,644 on the governmentwide statements (TRS expense of \$826,136 and ERS expense of \$209,508). At June 30, 2018, the District reported deferred outflows and deferred inflows of resources as follows:

|  | T            | ERS        |                                      |         |                                     |         |
|--|--------------|------------|--------------------------------------|---------|-------------------------------------|---------|
|  | Deferred     | Deferred   | Deferred<br>Outflows of<br>Resources |         | Deferred<br>Inflows of<br>Resources |         |
|  | Outflows of  | Inflows of |                                      |         |                                     |         |
|  | Resources    | Resources  |                                      |         |                                     |         |
| Differences between expected and actual experience     | \$ 254,386   | \$ 120,549 | \$                                   | 54,446  | \$                                  | 44,993  |
| Changes of assumptions                                 | 3,146,050    | -          |                                      | 101,222 |                                     | -       |
| Net difference between projected and actual earnings   |              |            |                                      |         |                                     |         |
| on pension plan investments                            | -            | 728,228    |                                      | 221,717 |                                     | 437,647 |
| Changes in proportion and differences between District |              |            |                                      |         |                                     |         |
| contributions and proportionate share of contributions | 263,583      | 3,612      |                                      | 61,557  |                                     | 2,705   |
| District contributions subsequent to the measurement   |              |            |                                      |         |                                     |         |
| date   | 632,170      | -          |                                      | 53,751  |                                     | -       |
|  | \$ 4,296,189 | \$ 852,389 | \$                                   | 492,693 | \$                                  | 485,345 |

District contributions subsequent to the measurement date will be recognized as an addition to (a reduction of) the net pension asset (liability) in the year ending June 30, 2019. Other amounts reported as deferred outflows and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Years ending |                 |                |
|--------------|-----------------|----------------|
| June 30,     | TRS             | ERS            |
| 2019         | \$<br>120,398   | \$<br>57,634   |
| 2020         | 881,198         | 44,491         |
| 2021         | 644,491         | (101,457)      |
| 2022         | 196,717         | (47,071)       |
| 2023         | 642,758         | -              |
| Thereafter   | 326,068         | _              |
|              | \$<br>2,811,630 | \$<br>(46,403) |

#### **Actuarial Assumptions**

For TRS, the actuarial assumptions used in the June 30, 2016 valuation, with update procedures used to roll forward the total pension liability to June 30, 2017, were based on the results of an actuarial experience study for the period July 1, 2009 to June 30, 2014. These assumptions are:

**Inflation** – 2.5%

*Salary increases* – Based on TRS member experience, dependent on service, ranging from 1.90%-4.72% *Projected Cost of Living Adjustments (COLA)* – 1.5% compounded annually

Investment rate of return -7.25% compounded annually, net of investment expense, including inflation (7.50% for the 2016 measurement)

*Mortality* – Based on TRS member experience, with adjustments for mortality improvements based on Society of Actuaries' Scale MP-2014, applied on a generational basis

Discount rate - 7.25% (7.50% for the 2016 measurement)

The long-term expected rate of return on TRS pension plan investments was determined in accordance with Actuarial Standard of Practice No. 27, *Selection of Economic Assumptions for Measuring Pension Obligations*. Consideration was given to expected future real rates of return (expected returns, net of pension plan investment expense and inflation) for each major asset class as well as historical investment data and plan performance.

For ERS, the actuarial assumptions used in the April 1, 2017 valuation, with update procedures used to roll forward the total pension liability to March 31, 2018, were based on the results of an actuarial experience study for the period April 1, 2010 to March 31, 2015. These assumptions are:

Inflation – 2.5% Salary increases – 3.8% COLA – 1.3% annually Investment rate of return – 7.0% compounded annually, net of investment expense, including inflation Mortality – Society of Actuaries' Scale MP-2014 Discount rate – 7.0%

The long-term expected rate of return on ERS pension plan investments was determined using a buildingblock method in which best-estimate ranges of expected future real rates of return (expected return, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

#### **Investment Asset Allocation**

Best estimates of arithmetic real rates of return for each major asset class and the Systems' target asset allocations as of the applicable valuation dates are summarized as follows:

|                                  | T                    | RS  | ERS                  |   |  |  |
|----------------------------------|----------------------|---|----------------------|---|--|--|
| Asset Class                      | Target<br>Allocation | Long-Term<br>Expected<br>Real Rate of<br>Return | Target<br>Allocation | Long-Term<br>Expected<br>Real Rate of<br>Return |  |  |
| Dom estic equities               | 35%                  | 5.9%  | 36%                  | 4.6%  |  |  |
| International equities           | 18%                  | 7.4%  | 14%                  | 6.4%  |  |  |
| Private equities                 | 8%                   | 9.0%  | 10%                  | 7.5%  |  |  |
| Real estate                      | 11%                  | 4.3%  | 10%                  | 5.6%  |  |  |
| Inflation-indexed bonds          | -                    | -   | 4%                   | 1.3%  |  |  |
| Domestic fixed income securities | 16%                  | 1.6%  | -                    | -   |  |  |
| Global fixed income securities   | 2%                   | 1.3%  | -                    | -   |  |  |
| Bonds and mortgages              | 8%                   | 2.8%  | 17%                  | 1.3%  |  |  |
| Short-term                       | 1%                   | 0.6%  | 1%                   | (0.3)%  |  |  |
| Other                            | 1%                   | 3.9%  | 8%                   | 3.8%-5.7%                                       |  |  |
|                                  | 100%                 | -   | 100%                 | -   |  |  |

#### **Discount Rate**

The discount rate projection of cash flows assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on those assumptions, the Systems' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The following presents the District's proportionate share of its net pension position calculated using the discount rate of 7.25% (TRS) and 7.0% (ERS) and the impact of using a discount rate that is 1% higher or lower than the current rate.

|  |               |             | A                    | t Current |                            |           |                               |  |              |
|--|---------------|-------------|----------------------|-----------|----------------------------|-----------|-------------------------------|--|--------------|
|  | 1.0% Decrease |             | <b>Discount Rate</b> |           | .0% Decrease Discount Rate |           | rease Discount Rate 1.0% Incr |  | .0% Increase |
| District's proportionate share of<br>the TRS net pension asset (liability) | \$            | (5,326,398) | \$                   | 309,188   | \$                         | 5,028,712 |                               |  |              |
| District's proportionate share of  |               |             |                      |           |                            |           |                               |  |              |
| the ERS net pension asset (liability)                                      | \$            | (1,155,016) | \$                   | (152,653) | \$                         | 695,306   |                               |  |              |

#### 7. Postemployment Benefits Other Than Pensions (OPEB)

#### **Plan Description**

The District maintains a single-employer defined benefit healthcare plan (the Plan) providing for continuation of medical insurance and dental benefits for certain District retirees and spouses. The Plan covers nine retirees with legacy agreements and is closed to new entrants. The Plan pays 100% of the cost of coverage for 15 years and provides for surviving spouse benefits. Other employees are permitted coverage through the conversion of sick time; thereby, the District provides an implicit rate subsidy on behalf of eligible employees. Benefit provisions are based on individual contracts with the District, as negotiated from time to time. Eligibility is based on covered employees who retired from the District over the age of 55 and have met vesting requirements. The Plan has no assets, does not issue financial statements, and is not a trust.

At June 30, 2018, employees covered by the Plan include:

| Active employees   | 108 |
|--|-----|
| Inactive employees or beneficiaries currently receiving benefits | 83  |
| Inactive employees entitled to but not yet receiving benefits    |     |
|  | 191 |

#### **Total OPEB Liability**

The District's total OPEB liability of \$2,683,830 was measured as of March 31, 2017 and was determined by an actuarial valuation as of June 30, 2017.

The total OPEB liability in the June 30, 2017 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

**Healthcare cost trend rates** – based on the National Health Expenditure Projections 2009-2025 for short-term rates and the Society of Actuaries Getzen Long-Term Healthcare Cost Trend Resource Model v2016\_a (updated September 2016) for long-term rates, initially 5.3%, and an ultimate rate of 4.17% after 2070

Salary increases – 3.31%

*Mortality* – 2015 TRS mortality rates for active members and all active employees; 2015 TRS mortality base rates for service and deferred annuitants and beneficiaries; fully generational using Mortality Improvement Scale MP-2016 for retirees and surviving spouses

Discount rate - 3.80% based on the Fidelity Municipal Go AA 20-Year Bond rate as of the measurement date

Inflation rate – 2.2%

#### Changes in the Total OPEB Liability

|  | Total OPEB<br>Liability |
|--|-------------------------|
| Balance at June 30, 2017                           | \$ 2,667,698            |
| Changes for the year:                              |                         |
| Service cost                                       | 69,852                  |
| Interest   | 78,280                  |
| Changes of benefit terms                           | -                       |
| Differences between expected and actual experience | -                       |
| Changes of assumptions or other inputs             | -                       |
| Benefit payments                                   | (132,000)               |
| Net changes  | 16,132                  |
| Balance at June 30, 2018                           | \$ 2,683,830            |

The following presents the sensitivity of the District's total OPEB liability to changes in the discount rate, including what the District's total OPEB liability would be if it were calculated using a discount rate that is 1% higher or lower than the current discount rate:

|                      | 1.0% Decrease |             | Discount Rate |             |    | .0% Increase |
|----------------------|---------------|-------------|---------------|-------------|----|--------------|
|                      | (2.80%)       |             | (3.80%)       |             |    | (4.80%)      |
| Total OPEB liability | \$            | (3,017,351) | \$            | (2,683,830) | \$ | (2,367,794)  |

The following presents the sensitivity of the District's total OPEB liability to changes in the healthcare cost trend rates, including what the District's total OPEB liability would be if it were calculated using trend rates that are 1% higher or lower than the current healthcare cost trend rates:

|                      |     |                          | Healthcare    | Cost  |                  |            |  |
|----------------------|-----|--------------------------|---------------|-------|------------------|------------|--|
|                      | 1.  | 1.0% Decrease Trend Rate |               |       |                  | ncrease    |  |
|                      | (4. | 30% to 3.17%)            | (5.30% to 4.1 | l7%)  | (6.30% to 5.17%) |            |  |
|                      | ¢   | (2 204 0 44)             | ¢ (0, (0)     | 0.20) | <b>(</b>         |            |  |
| Total OPEB liability | \$  | (2,201,941)              | \$ (2,683)    | ,830) | \$ (2            | 3,283,389) |  |

#### **OPEB** Expense and Deferred Outflows and Deferred Inflows of Resources

For the year ended June 30, 2018, the District recognized OPEB expense of \$173,917. At June 30, 2018, the District reported deferred outflows and deferred inflows of resources related to OPEB from the following sources:

|  | I         | Deferred   |    | eferred     |
|--|-----------|------------|----|-------------|
|  | Οι        | utflows of | In | flows of    |
|  | Resources |            |    | esources    |
| Differences between expected and actual experience<br>Changes of assumptions or other inputs | \$        | 299,922    | \$ | -<br>98,792 |
| o i i  | \$        | 299,922    | \$ | 98,792      |

The net amount reported as deferred outflows and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

| Years ending June 30, |    |         |  |  |  |  |  |  |
|-----------------------|----|---------|--|--|--|--|--|--|
|                       |    |         |  |  |  |  |  |  |
| 2019                  | \$ | 25,785  |  |  |  |  |  |  |
| 2020                  |    | 25,785  |  |  |  |  |  |  |
| 2021                  |    | 25,785  |  |  |  |  |  |  |
| 2022                  |    | 25,785  |  |  |  |  |  |  |
| 2023                  |    | 25,785  |  |  |  |  |  |  |
| Thereafter            |    | 72,205  |  |  |  |  |  |  |
|                       | \$ | 201,130 |  |  |  |  |  |  |
|                       |    |         |  |  |  |  |  |  |

#### 8. Risk Management

#### **General Liability**

The District purchases commercial insurance for various risks of loss due to torts, theft, damage, errors and omissions, and natural disasters. Settled claims resulting from these risks have not exceeded commercial coverage in any of the past three years.

#### Health Insurance

The District participates in the Orleans/Niagara School Health Plan (the Plan). The Plan has been established to administer a health insurance program to lower the costs of such coverage to the nine participating members as of June 30, 2017 (the most recent information available).

The District has transferred partial risk to the Plan. Plan members pay monthly premium equivalents based upon a pro-rata share of expenditures. All funds received are pooled and administered as a common fund. Plan members could be subjected, however, to pro-rata supplemental assessments in the event that the Plan's assets are not adequate to meet claims. No such supplemental assessments have been required in the previous three years.

The Plan has published its own financial report for the year ended June 30, 2017, which can be obtained from Orleans/Niagara BOCES, 4232 Shelby Basin Road, Medina, New York 14103.

#### Workers' Compensation

The District participates in the Orleans/Niagara Schools Workers' Compensation Plan (the Plan) sponsored by Orleans/Niagara BOCES. The Plan administers a workers' compensation insurance fund pursuant to Article 5 of the Workers' Compensation Law to finance the liability and risk related to workers' compensation claims and to lower the costs of coverage to the participating members. The Plan includes five school districts and the BOCES unit as of June 30, 2017 (the most recent information available).

The District has transferred partial risk to the Plan. Plan members pay an annual premium equivalent based upon a pro-rata share of expenditures. All funds received are pooled and administered as a common fund. Plan members could be subjected, however, to pro-rata supplemental assessments in the event that the Plan's assets are not adequate to meet claims. No such supplemental assessments have been required in the previous three years.

The Plan has published its own financial report for the year ended June 30, 2017, which can be obtained from Orleans/Niagara BOCES, 4232 Shelby Basin Road, Medina, New York 14103.

#### 9. Commitments and Contingencies

#### Grants

The District receives financial assistance from federal and state agencies in the form of grants and calculated aid as determined by the State. The expenditure of grant funds generally requires compliance with the terms and conditions specified in the agreements and are subject to audit by the grantor agencies. State aid payments are based upon estimated expenditures and pupil statistics, are complex, and subject to adjustment. Any disallowed claims resulting from such audits could become a liability of the District. Based on prior experience, management expects such amounts to be immaterial.

#### **Construction Commitments**

The District has entered into contracts with various construction companies for its capital improvement project. District voters approved spending up to \$2,072,000 on various projects. To date, the District has spent \$1,813,000 with numerous contracts in place.

# Required Supplementary Information Schedule of the District's Proportionate Share of the Net Pension Position New York State Teachers' Retirement System

| As of the measurement date of June 30,   | 2017         | 2016         | 2015         | 2014         | 2013         |
|--|--------------|--------------|--------------|--------------|--------------|
| District's proportion of the net pension position  | 0.040677%    | 0.042326%    | 0.045575%    | 0.045423%    | 0.046257%    |
| District's proportionate share of the net pension asset (liability)                                  | \$ 309,188   | \$ (453,334) | \$ 4,733,818 | \$ 5,059,893 | \$ 304,489   |
| District's covered payroll   | \$ 6,446,024 | \$ 6,531,396 | \$ 6,846,024 | \$ 6,709,754 | \$ 6,775,675 |
| District's proportionate share of the net pension position<br>as a percentage of its covered payroll | 4.80%        | 6.94%        | 69.15%       | 75.41%       | 4.49%        |
| Plan fiduciary net position as a percentage of the total pension liability                           | 100.66%      | 99.01%       | 110.46%      | 111.48%      | 100.70%      |

Data prior to 2013 is unavailable.

The following is a summary of changes of assumptions:

|                                       | 2017        | 2016        | 2015       |
|---------------------------------------|-------------|-------------|------------|
|                                       |             |             |            |
| Inflation                             | 2.5%        | 2.5%        | 3.0%       |
| Salary increases                      | 1.90%-4.72% | 1.90%-4.72% | 4.0%-10.9% |
| Cost of living adjustments            | 1.5%        | 1.5%        | 1.625%     |
| Investment rate of return             | 7.25%       | 7.5%        | 8.0%       |
| Discount rate                         | 7.25%       | 7.5%        | 8.0%       |
| Society of Actuaries' mortality scale | MP-2014     | MP-2014     | AA         |

# Required Supplementary Information Schedule of District Contributions New York State Teachers' Retirement System

| June 30,  | 2018               | 2017         | 2016         | 2015         | 2014         | 2013      |
|---|--------------------|--------------|--------------|--------------|--------------|-----------|
| Contractually required contribution                                 | \$<br>632,170 \$   | 755,474 \$   | 866,063 \$   | 1,200,108 \$ | 1,090,335 \$ | 802,240   |
| Contribution in relation to the contractually required contribution | <br>(632,170)      | (755,474)    | (866,063)    | (1,200,108)  | (1,090,335)  | (802,240) |
| Contribution deficiency (excess)                                    | \$<br>- \$         | - \$         | - \$         | - \$         | - \$         | -         |
| District's covered payroll  | \$<br>6,450,714 \$ | 6,446,024 \$ | 6,531,396 \$ | 6,846,024 \$ | 6,709,754 \$ | 6,775,675 |
| Contributions as a percentage of covered payroll                    | <br>9.80%          | 11.72%       | 13.26%       | 17.53%       | 16.25%       | 11.84%    |

Data prior to 2013 is unavailable.

# Required Supplementary Information Schedule of the District's Proportionate Share of the Net Pension Position New York State and Local Employees' Retirement System

| As of the measurement date of March 31,  | 2018            | 2017            | 2016            | 2015            |
|--|-----------------|-----------------|-----------------|-----------------|
| District's proportion of the net pension position  | 0.0047299%      | 0.0046347%      | 0.0047454%      | 0.0044471%      |
| District's proportionate share of the net pension liability  | \$<br>152,653   | \$<br>435,482   | \$<br>761,656   | \$<br>150,233   |
| District's covered payroll   | \$<br>1,369,690 | \$<br>1,401,461 | \$<br>1,367,430 | \$<br>1,338,961 |
| District's proportionate share of the net pension position<br>as a percentage of its covered payroll | 11.15%          | 31.07%          | 55.70%          | 11.22%          |
| Plan fiduciary net position as a percentage of the total pension liability                           | 98.24%          | 94.70%          | 90.70%          | 97.90%          |

Data prior to 2015 is unavailable.

The following is a summary of changes of assumptions:

|                            | 2016 | 2015 |
|----------------------------|------|------|
|                            |      |      |
| Inflation                  | 2.5% | 2.7% |
| Salary increases           | 3.8% | 4.9% |
| Cost of living adjustments | 1.3% | 1.4% |
| Investment rate of return  | 7.0% | 7.5% |
| Discount rate              | 7.0% | 7.5% |
## Required Supplementary Information Schedule of District Contributions New York State and Local Employees' Retirement System

| June 30,   | 2018               | 2017         | 2016         | 2015         | 2014         | 2013      |
|--|--------------------|--------------|--------------|--------------|--------------|-----------|
| Contractually required contribution                                    | \$<br>203,055 \$   | 214,000 \$   | 250,527 \$   | 242,227 \$   | 277,183 \$   | 309,480   |
| Contribution in relation to the<br>contractually required contribution | <br>(203,055)      | (214,000)    | (250,527)    | (242,227)    | (277,183)    | (309,480) |
| Contribution deficiency (excess)                                       | \$<br>- \$         | - \$         | - \$         | - \$         | - \$         | -         |
| District's covered payroll   | \$<br>1,369,690 \$ | 1,401,461 \$ | 1,367,430 \$ | 1,338,961 \$ | 1,453,094 \$ | 1,605,623 |
| Contributions as a percentage of covered payroll                       | <br>14.82%         | 15.27%       | 18.32%       | 18.09%       | 19.08%       | 19.27%    |

Data prior to 2013 is unavailable.

## Required Supplementary Information Schedule of Changes in the District's Total OPEB Liability and Related Ratios

| June 30,   | 2018               | 2017      |  |  |
|--|--------------------|-----------|--|--|
| Total OPEB liability - beginning                                 | \$<br>2,667,698 \$ | 2,389,453 |  |  |
| Changes for the year:  |                    |           |  |  |
| Service cost   | 69,852             | 69,852    |  |  |
| Interest   | 78,280             | 78,280    |  |  |
| Changes of benefit terms   | -                  | -         |  |  |
| Differences between expected and actual experience               | -                  | 376,824   |  |  |
| Changes of assumptions or other inputs                           | -                  | (124,124) |  |  |
| Benefit payments   | <br>(132,000)      | (122,587) |  |  |
| Net change in total OPEB liability                               | 16,132             | 278,245   |  |  |
| Total OPEB liability - ending                                    | \$<br>2,683,830 \$ | 2,667,698 |  |  |
| Covered-employee payroll   | \$<br>6,805,025 \$ | 6,805,025 |  |  |
| Total OPEB liability as a percentage of covered-employee payroll | <br>39.4%          | 39.2%     |  |  |

Data prior to 2017 is unavailable.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

Supplementary Information Schedule of Change from Original to Final Budget and Calculation of Unrestricted Fund Balance Limit - General Fund

| For the year ended June 30, 2018   |                          |
|--|--------------------------|
| Original expenditure budget  | \$<br>17,098,307         |
| Encumbrances carried over from prior year                                    | 14,249                   |
| Budget amendment:  |                          |
| Insurance proceeds   | <br>358,292              |
| Revised expenditure budget   | \$<br>17,470,848         |
| * * *  |                          |
| Unrestricted Fund Balance  |                          |
| Assigned   | \$<br>6,874,157          |
| Unassigned   | <br>682,460<br>7,556,617 |
| Encumbrances included in assigned fund balance                               | (51,605)                 |
| Appropriated for future tax proceedings                                      | (4,312,847)              |
| Appropriated fund balance used for tax levy                                  | <br>(2,509,705)          |
| Amount subject to 4% limit pursuant to Real Property Tax Law §1318           | \$<br>682,460            |
| §1318 of Real Property Tax Law - unrestricted fund balance limit calculation |                          |
| 2019 expenditure budget (unaudited)  | \$<br>17,057,539         |
| 4% of budget   | <br>682,302              |
| Actual percentage of 2019 expenditure budget                                 | 4.0%                     |

## Supplementary Information Schedule of Capital Project Expenditures

## June 30, 2018

|                               |                    |                   | Expenditures |                |    |                 |    |           |                     |
|-------------------------------|--------------------|-------------------|--------------|----------------|----|-----------------|----|-----------|---------------------|
| Project Title                 | Original<br>Budget | Revised<br>Budget |              | Prior<br>Years | (  | Current<br>Year |    | Total     | expended<br>Balance |
|                               | Dudget             | Dudger            |              | 1 cuio         |    | ICui            |    | 1010      | <br>Buluitee        |
| Auditorium                    | \$<br>100,000      | \$<br>100,000     | \$           | -              | \$ | 100,000         | \$ | 100,000   | \$<br>-             |
| Capital improvement 2016-2017 | 1,900,000          | 1,795,975         |              | 1,124,155      |    | 412,757         |    | 1,536,912 | 259,063             |
| Smart Schools Bond Act        | <br>176,458        | 176,438           |              | -              |    | 176,438         |    | 176,438   | -                   |
| Total                         | \$<br>2,176,458    | \$<br>2,072,413   | \$           | 1,124,155      | \$ | 689,195         | \$ | 1,813,350 | \$<br>259,063       |

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### INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Board of Education Barker Central School District

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the remaining fund information of Barker Central School District (the District) as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated October 15, 2018.

#### Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify a deficiency in internal control that we consider to be a significant deficiency as follows:

#### Financial accounting and external reporting

Management requests our assistance with the annual financial statements and notes. Although we do not believe that our assistance impacts our overall independence, professional auditing standards do require that we inform the Board and management of our involvement in this process. Given the current structure of the business office, it is neither practical nor fiscally prudent to expect an implementation strategy that would avoid this comment in future audits.

#### Management's Response

In order to eliminate this condition, the District would need to devote considerable resources, either internally or externally, to ensure an understanding of existing accounting principles and disclosure requirements, and to remain current with all accounting updates. Management would have to compile the financial statements, including footnotes, and employ separate personnel familiar with accounting standards in lieu of the services presently provided by our auditing firm. Based on an evaluation of resources and cost/benefit scenarios, we do not believe this is a practical solution for the District.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### The District's Response to Findings

The District's response to the finding identified in our audit is described above. The District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Jumsden # McCormick, LLP

October 15, 2018

## EXTRACLASSROOM ACTIVITY

JUNE 30, 2018



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#### INDEPENDENT AUDITORS' REPORT

The Board of Education Barker Central School District

We have audited the accompanying statement of cash receipts and disbursements of Barker Central School District (the District) Extraclassroom Activity for the year ended June 30, 2018, and the related notes to the financial statement.

#### Management's Responsibility for the Financial Statement

Management is responsible for the preparation and fair presentation of this financial statement in accordance with the cash basis of accounting described in Note 1; this includes determining that the cash basis of accounting is an acceptable basis for the preparation of this financial statement in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on this financial statement based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statement. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

#### **Basis for Qualified Opinion**

Certain accounting records of Barker Central School District Extraclassroom Activity accounts were not adequate for us to form an opinion regarding the completeness of cash receipts in the accompanying statement of cash receipts and disbursements stated at \$145,819.

#### **Qualified Opinion**

In our opinion, except for the possible effects of the matter discussed in the Basis for Qualified Opinion paragraph, the financial statement referred to in the first paragraph presents fairly, in all material respects, the cash receipts and disbursements of Barker Central School District Extraclassroom Activity for the year ended June 30, 2018, in accordance with the cash basis of accounting as described in Note 1.

#### **Basis of Accounting**

We draw attention to Note 1 of this financial statement, which describes the basis of accounting. This financial statement is prepared on the cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to that matter.

Jumsden # McCormick, LLP

October 15, 2018

## BARKER CENTRAL SCHOOL DISTRICT Extraclassroom Activity

## Statement of Cash Receipts and Disbursements

### For the year ended June 30, 2018

| Activities                           | July | <u>1, 2017</u> | <u>Receipts</u> | <b>Disbursements</b> | <u>June 30, 2018</u> |  |
|--------------------------------------|------|----------------|-----------------|----------------------|----------------------|--|
| Class Clubs:                         |      |                |                 |                      |                      |  |
| 2017                                 | \$   | 2,075          | \$ -            | \$ 2,075             | \$ -                 |  |
| 2018                                 |      | 2,025          | 12,184          | 13,610               | 599                  |  |
| 2019                                 |      | 1,521          | 8,052           | 8,078                | 1,495                |  |
| 2020                                 |      | 1,055          | 2,555           | 2,164                | 1,446                |  |
| 2021                                 |      | 2,333          | 567             | 1,051                | 1,849                |  |
| 2022                                 |      | 4,879          | 20,577          | 22,712               | 2,744                |  |
| 2023                                 |      | 423            | 1,422           | -                    | 1,845                |  |
| American Field Service Club          |      | 1,766          | 10,295          | 9,347                | 2,714                |  |
| Band Club                            |      | 1,249          | 10,550          | 10,857               | 942                  |  |
| Barker Singers Club                  |      | 2,632          | 3,249           | 2,406                | 3,475                |  |
| Baseball Club                        |      | 1,162          | 5,659           | 5,502                | 1,319                |  |
| Boys Basketball Club                 |      | 2,471          | 4,315           | 4,371                | 2,415                |  |
| Cheerleaders Club                    |      | 17             | -               | -                    | 17                   |  |
| Cross Country Club                   |      | 4,397          | 17,781          | 17,071               | 5,107                |  |
| Field Hockey Club                    |      | 1,938          | 9,431           | 10,378               | 991                  |  |
| Football Club                        |      | 155            | -               | 92                   | 63                   |  |
| Foreign Language Club                |      | 1,589          | -               | -                    | 1,589                |  |
| Girls Basketball Club                |      | 424            | 4,542           | 3,902                | 1,064                |  |
| High School Musical Club             |      | 7,548          | 5,449           | 4,995                | 8,002                |  |
| International Exchange Club          |      | 1,270          | 6,899           | 3,499                | 4,670                |  |
| Latrator (Yearbook Club)             |      | 3,828          | 12,456          | 9,373                | 6,911                |  |
| National Academy of Finance Club     |      | 967            | -               | -                    | 967                  |  |
| Shop Deluxe Club                     |      | 3,846          | 432             | 266                  | 4,012                |  |
| Soccer Club                          |      | 124            | -               | -                    | 124                  |  |
| Softball Club                        |      | 25             | 380             | -                    | 405                  |  |
| Student Council Club - High School   |      | 934            | 2,053           | 1,703                | 1,284                |  |
| Student Council Club - Middle School |      | 1,895          | 973             | 1,215                | 1,653                |  |
| Swimming Club                        |      | 1,285          | 3,210           | 4,008                | 487                  |  |
| Tennis Club                          |      | 698            | -               | -                    | 698                  |  |
| Track Club                           |      | 1,168          | 1,202           | 1,499                | 871                  |  |
| Varsity Club                         |      | 420            | 1,586           | 1,706                | 300                  |  |
| Wrestling Club                       |      | 856            |                 | 811                  | 45                   |  |
| Totals                               | \$   | 56,975         | \$ 145,819      | \$ 142,691           | \$ 60,103            |  |

#### **BARKER CENTRAL SCHOOL DISTRICT** Extraclassroom Activity

#### Notes to Financial Statement

#### 1. Summary of Significant Accounting Policies

#### **Financial Reporting Entity**

Extraclassroom Activity accounts are those operated by and for the students. Proceeds are voluntarily collected by students and are spent by them, as they deem appropriate under established guidelines. The cash balances of the Extraclassroom Activity accounts are included in the financial statements of Barker Central School District (the District). These amounts are included in the Agency column of the Statement of Fiduciary Net Position.

#### **Basis of Presentation**

The District's policy is to prepare the accompanying financial statement on the cash basis of accounting. Consequently, revenues are recognized when received rather than when earned, and expenses are recognized when cash is disbursed rather than when the obligation is incurred.



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#### MANAGEMENT LETTER

October 15, 2018

The Audit Committee, Board of Education, and Management Barker Central School District

In planning and performing our audit of the financial statements of the governmental activities, each major fund, and the remaining fund information of Barker Central School District (the District) as of and for the year ended June 30, 2018, in accordance with auditing standards generally accepted in the United States of America, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. However as discussed below, we identified a deficiency in internal control that we consider to be a significant deficiency.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. We did not identify any deficiencies in internal control we consider to be material weaknesses.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance and includes the following.

#### 1. Financial accounting and external reporting

Management requests our assistance in drafting the annual financial statements and notes. Although we do not believe that our assistance impacts our overall independence, professional auditing standards do require that we inform the Board and management of our involvement in this process. Given the current structure of the business office, it is neither practical nor fiscally prudent to expect an implementation strategy that would avoid this comment in future audits.

#### ACCOUNTING STANDARDS UPDATE

- GASB issued Statement No. 87, *Leases*, is effective for the year ending June 30, 2021. This statement requires recognition of certain lease assets and liabilities for leases that previously were classified as operating leases. It establishes a single model for lease accounting based on the fundamental principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease as a liability and an intangible right-to-use lease asset.
- GASB Statement No. 88, *Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements*, is effective for the District's year ending June 30, 2019. It requires disclosure in the footnotes for additional information related to debt, including unused lines of credit, assets pledged as collateral, and terms specified in debt agreements related to significant events of default, termination events with finance-related consequences, and significant acceleration clauses.

#### **PRIOR YEAR RECOMMENDATIONS**

Included in our current year procedures is an update of the status of recommendations made in previous audits. Recommendations not mentioned elsewhere are as follows:

- During 2018, the District began to liquidate its interfund accounts. If necessary, transfers should be made permanent with the appropriate documentation and Board approval.
- Extraclassroom activity funds:
  - We encourage the Central Treasurer verify all necessary Club advisor signatures on deposit receipts.
  - All clubs should provide money collected to the Central Treasurer in a timely manner so bank deposits are made whenever cash or checks are collected.
  - Based on 2018 club activity, there were five clubs with no activity during the year and idle funds of \$3,395. A determination should be made as to whether clubs are active and if not, the remaining funds should be transferred in accordance with Board policy.

We have discussed these comments with District personnel and would be pleased to discuss them in further detail, perform any additional studies, or assist you in implementing the recommendations.

This communication is intended solely for the information and use of the District's management, Audit Committee and Board of Education; others within the District; the NYS Education Department Office of Audit Services; and the Office of the NYS Comptroller, Division of Local Government and School Accountability. It is not intended to be, and should not be, used by anyone other than these specified parties.

Jumsden # McCormick, LLP